



NEWSLETTER | FALL 2023

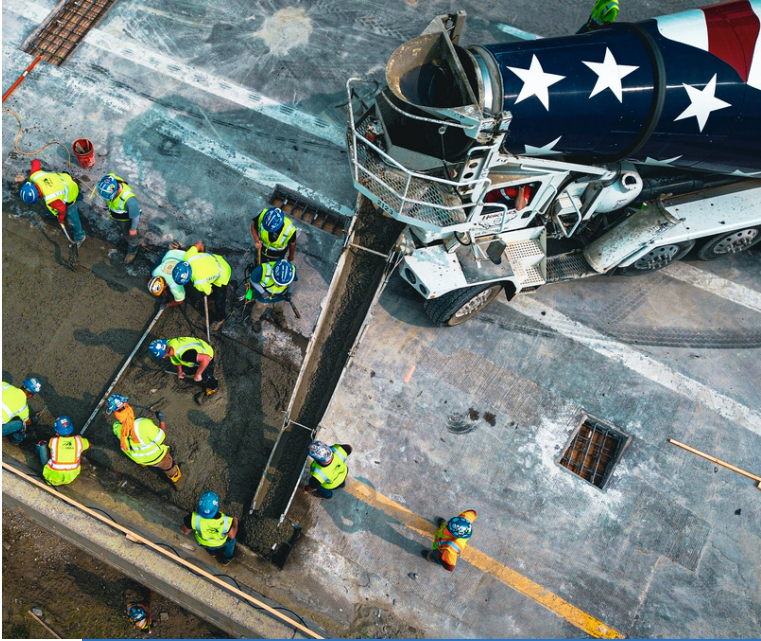
HULL TEAM

BUILDING TO THE HIGHEST STANDARD

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A MESSAGE FROM MIKE MALLOURE



I can't believe that Halloween is just a week away and soon after that we'll be heading into the holiday season! It is amazing how fast the days go, and even more impressive is how much C. A. Hull can accomplish in that timeframe. So far, this year has been another successful season. As a team, we have many accomplishments to celebrate and several of them are highlighted in this newsletter. I want to express my thanks and gratitude to everyone that works so hard every day to make these great things happen! Looking forward to next season, we should all be excited.

To date, we have about 60% of our targeted manhours under contract, and it is still very early in the bidding season. Our work includes a second season on the Battle Creek Design-Build project, I-696 in Oakland County, US-23 near Brighton, and the I-75 job in northern Oakland County. We have also recently won projects in Northern Michigan, Dearborn, Milan, Jackson, and other locations across the state that will start in 2024. Finally, there are multiple jobs to bid on in the coming months that we are targeting. We are sure to have a very full workload for 2024!

All of this is great news, but to truly make 2023 a great season we must finish strong and safe. As the days get shorter and colder, please remember to stay focused and watch out for all the people around you. Let's not have this season marred by an injury to a teammate or a mistake that could have been avoided on a project.

Mike Malloure

President/CEO
C.A. Hull

C.A. HULL FEATURE: LO COBB

Lo Cobb celebrates 35 years with C.A. Hull.

Whether you know him as “Lo” or “Safety Lo,” chances are that if you’ve worked on a C.A. Hull job site within the past 35 years, you’ve come across Lawrence “Lo” Cobb. In July, Lo celebrated his 35th anniversary with C.A. Hull, giving him the longest tenure of any of its current 300+ employees.

When asked what his favorite part of his job is, Lo replied, “Teaching people how to work, work safe, and have longevity.” Longevity is something Lo knows a little something about too, as he has seen C.A. Hull through three generations of ownership.

When asked how he chose C.A. Hull, Lo explains that he was driving home from work one day and spotted a bridge project. He pulled over, asked if the company was hiring, and was hired right then on the spot. That was in 1988 and since then, Lo has pretty much done it all – from the shop to the field, leading up to his role in the company’s Safety department.

When asked what a normal day looks like, Lo explained there is no “normal.” Whether he’s identifying and resolving hazards on the job site, delivering safety supplies to the project teams, or just being a listening ear for employees, Lo has put 80,000 miles on his safety van in the past three years.



“C.A. Hull has been loyal to me like I’ve been to them,” says Lo when asked what he likes most about working for the company. “They treat their people the way everyone deserves be treated.”

Lo’s experience in the construction industry started in 1978. Having worked for several other construction companies, Lo was involved in various projects including Comerica Park, Joe Louis Arena, and even the construction of the polar exhibit at the Detroit Zoo.

The son of a farmer, Lo says he got his work ethic from his father. His parents moved from Alabama to Detroit, Michigan where his father then got a job working for Ford Motor Company.

In his free time, Lo enjoys spending time with his wife and their two children and spoiling his three grandchildren.

“C.A. Hull has been loyal to me like I’ve been to them. They treat their people the way everyone deserves be treated.”

2023 CONSTRUCTION MILESTONES

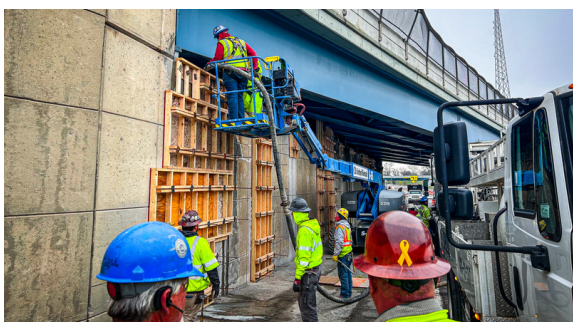
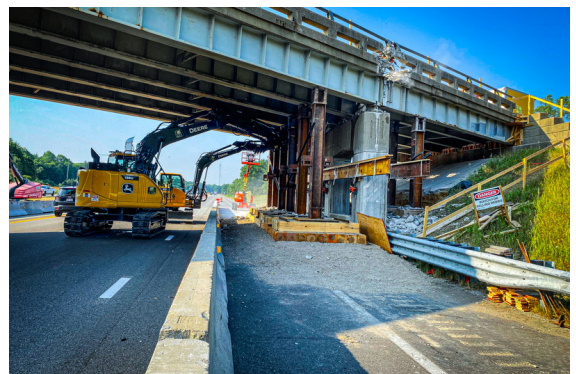


MSU FARM LANE BRIDGE RECONSTRUCTION East Lansing, Mich.

- Pedestrian bridge reconstruction phase 1 of 2 completed within two months.
- 122 sq. ft. Ontario Outcropping Stone Wall installed.
- 256 cyd. of substructure concrete poured.
- 3,982 sq. ft. of sheeting driven for cofferdams.
- Project is on schedule for May 2024 completion

5 BRIDGES ON I-196 & US-31 Allegan County, Mich.

- 56 temporary supports used
- 16 steel beams removed and replaced
- Ultra-high-performance concrete beam-end repairs
- 28 pin and hanger replacements
- Two pier cap replacements
- 523 ft. of expansion joints replaced and 245 sq. yd. of deck overlay poured
- Project is on schedule for December 2023 completion



11-BRIDGE REHABILITATION ALONG I-96 City of Detroit, Mich.

- 11 bridges worked on
- 48 temporary supports used in both demolition and steel repair operations
- 563.99 ft. of joints
- 5,524.49 sq. ft. of deck patching
- 2,841.30 tons of 4G
- Project is on schedule for November 2023 completion

2023 CONSTRUCTION MILESTONES



I-275 FROM HURON RIVER TO 6 MILE ROAD

Wayne County, Mich.

- 604 ft. of fascia and barrier replacements
- 622 ft. of expansion joint replacements
- 320 cyd. of deck overlay on I-275 over CSX railroad
- 806 ft. of retaining wall constructed
- 279 cyd. of hand chipping and patching
- 68 temporary supports used
- 14 pin and hanger replacements
- Project is ahead of scheduled completion date

I-94 MODERNIZATION

Calhoun County, Mich.

- Seven bridges worked on
- Two bridge replacements
- Two temporary bridges installed
- 314 ft. of expansion joints installed
- 200 cu. ft. of substructure patching completed
- Project is on schedule for summer 2025 completion



I-696 FROM I-275 TO LAHSER ROAD

Oakland County, Mich.

- 10 bridges worked on
- 83 temporary supports used
- 625 ft. of expansion joints installed
- 1,513 sq. ft. of deck patching
- First MDOT project to utilize 3D bridge modeling plans
- Project is on schedule for November 2024 completion

PROJECT SPOTLIGHT

DESIGN-BUILD RECONSTRUCTION PROJECT I-94 in Calhoun County, MI Joint Venture with Anlaan Corp.

Bid together as a joint venture with Anlaan Corporation, C.A. Hull was named one of the two bridge contractors on this multi-year, \$159M design-build project in Michigan's southwest region.

This investment, which was awarded through the Michigan Department of Transportation (MDOT), involves the reconstruction of nine new bridges and rehabilitation work on eight additional structures along I-94 in Calhoun County, Mich. In addition to bridge work, this project includes 11 miles of HMA resurfacing, plus reconstruction of I-94 at various locations.

C.A. Hull is responsible for four bridge replacements and five bridge rehabilitations with full paint on four structures. Anlaan Corp. is responsible for the remaining five bridge replacements and three rehabilitations bridges.



This 16-mile-long project is broken into eight work zones with varying scopes of work over multiple stages, all while maintaining traffic on I-94. To accommodate crossover traffic on the mainline roadway involved the use of four temporary bridges. The temporary bridges, rented from ACROW Corporation, allowed the roadway to remain open during the construction phase of the project.



The temporary pedestrian bridge was built on temporary roller pads to allow for the structure to be pushed into place and lowered into its final position on a temporary foundations.



The structures were built on temporary roller pads to allow the bridges to be launched into place. Once the bridge reached its final alignment and the launching material was removed, the bridge section was lowered into position on a temporary foundation. Our project team then installed decking and waterproofing membrane, paved with HMA, and opened the bridge up for the temporary crossover traffic.

One particular engineering challenge on this project involved designing earth retention and temporary foundations in order to support the temporary bridges with limited area to work within the I-94 median.

The earth retention design included 3-sided sheeting cells with walers, tiebacks, and deadman sheeting walls. The temporary foundations were reinforced spread footings with temporary backwalls, all within the 3 sided sheeting cells. This was constructed in the median of I-94.

Work on the I-94 reconstruction project began in the fall of 2022 with an anticipated completion date of summer 2025.

C.A. Hull's key personnel include Dave Turner (Estimator), Elias Motz (Project Manager), Justin Stark (Project Engineer, Jeremy Handley (Superintendent), Brian Handley, Kevin Coaster, Christian Meza, and Pat Vinokurov (Foremen).

Key subcontractors on the project include Hoffman Brothers (earthwork) and MPM (HMA paving).

The project's design team includes Fishbeck and AECOM.



New concrete beams were set for the 8 Mile bridge over I-94 in Battle Creek, Mich.

COMING UP: A LOOK AT OUR 2024 SEASON



US-23 TO SPENCER ROAD

Livingston County, Mich. | Contract Value: \$9M

C.A. Hull is serving as the bridge subcontractor to Dan's Excavating, with rehabilitation work at ten locations. Work includes the widening of five structures. This project began in the summer of 2023 with an anticipated project completion of September 2024.

I-75 TO NORTH OAKLAND COUNTY LINE

Oakland County, Mich. | Contract Value: \$11.7M

C.A. Hull is a subcontractor to Ajax Paving on this multi-year rehabilitation project involving 11 bridges. Work started in June 2023 which included the rehabilitation of seven structures. Project teams will return in 2024 to continue work on all 11 bridges as well as associated paintwork. The remaining work for 2025 will include completing minor rehabilitation and paintwork.



I-75 UNDER WEBB ROAD, OVER TROWBRIDGE ROAD & INDIAN RIVER

Cheboygan County, Mich. | Contract Value: \$9.9M

Work on this project includes two superstructure replacements at Webb Road over I-75 and two mainline deck replacements at I-75 over Trowbridge Road. All work will be completed during the 2024 season.

COMING UP: A LOOK AT OUR 2024 SEASON



US-23 IN MILAN

Washtenaw County, Mich. | Contract Value: \$14.8M

Work on this project for the 2024 season involves work on six structures including rehabilitation work on five bridges and one bridge replacement at Plank Road over US-23.

MILLER ROAD & ROTUNDA DRIVE OVER CONRAIL & CN RAILROADS

Wayne County, Mich | Contract Value: \$54.7M

This 2-year project includes the reconstruction of two existing bridges and all associated earthwork.



Check out where
we'll be working >>



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UP TO DATE ON OUR AWARDED PROJECTS.

C.A. HULL RECEIVES NATIONAL TOP WORKPLACE AWARD



In its first year of submission, C.A. Hull was awarded both the regional and national Top Workplace Awards in the 150-499 employee category.

C.A. Hull was just one of eight Michigan-based companies in the construction sector to receive the 2022 regional award through the Detroit Free Press.

The Top Workplaces Award is based solely on the feedback offered through the employee engagement survey that was sent out to all individuals employed by C.A. Hull.

This confidential survey, which was administered through the third-party employee engagement technology company, Energage, uniquely measures 15 culture drivers that are critical to the success of any organization, including alignment, execution, connection, and more.

On average, fewer than 3% of eligible organizations earn a Top Workplaces designation, making these achievements clear differentiators among peers.

In addition to the Top Workplaces Awards, C.A. Hull received Culture Excellence Awards in Employee Appreciation, Professional Development, Purpose & Values, Leadership, Innovation, and Compensation & Benefits. The company also received an Industry Award for the Construction Industry.

The full list of 2023 winners can be found [here](#) and be sure to check out our Top Workplaces [profile](#).

EMPLOYEE MILESTONES

Happy Anniversary!



Brian Brennan
Operator
10 years



Mike Jones
Carpenter
10 years



Lee Theis
Journeyman Carpenter
10 years



Jake Weaver
Laborer Foreman
10 years



Josh Bischer
Operator
15 years



Andy Gibbs
Operator Foreman
15 years



Joe Paget
Carpenter Foreman
15 years



Rodolfo Ruvalcaba
Journeyman Laborer
25 years



Shane Smielewski
Laborer Foreman
25 years



Lo Cobb
Safety
35 years



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